Positive Change
Hope
Opportunity
Empowerment
Advocation
Community Action



## Vision

We are DAEOC...

Delta Area Economic Opportunity Corporation (DAEOC) is a 501 (3)c not-for-profit organization that assists those living in poverty across six Missouri Bootheel counties: Scott, New Madrid, Mississippi, Stoddard, Dunklin, and Pemiscot. As a Community Action Agency, DAEOC has its roots in Lyndon B. Johnson's War on Poverty and was established in 1965 as one of the first CAAs in the state of Missouri. Today, there are nineteen of these agencies; all having the explicit purpose of providing social services that stabilize households, empower individuals, and advocate for those living below the poverty line.

#### We are Community Action..

Community Action targets the causes of poverty in a manner that is both individualized and holistic. Through targeted coaching and case management, DAEOC meets those we serve where they are and assists them in becoming self-sufficient members of the community. Our local partnerships across the six Delta counties and our tripartite board, representing the public and private sectors as well as the low income individuals we serve, offer perspective and guidance on the needs of the entire region. We all want a present and a future in which we can all succeed; one in which opportunity is not a privilege, but a right; and one in which the Missouri Bootheel doesn't just survive, but thrives.

# Contents 2020

Total economic impact \$152M

DAEOC brought \$21.7M of federal funding into the 6 county area

93.2 ¢ of every dollar received was used for client services

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# Board of Directors

As of January 1, 2020

Ronald Dell		Jim Grebing		Venna Oldsen	
DUNKLIN COUNTY	TREASURER	DUNKLIN COUNTY	VICE CHAIR	DUNKLIN COUNTY	MEMBER
Darrell Jones		Joe Lane		Kathy Garrard	
MISSISSIPPI COUNTY	MEMBER	MISSISSIPPI COUNTY	MEMBER	MISSISSIPPI COUNTY	MEMBER
Ray Nabors		Paul Fout		Anita Green	
NEW MADRID COUNTY	MEMBER	NEW MADRID COUNTY	MEMBER	NEW MADRID COUNTY	MEMBER
Steve Watkins		Dana Constant		Robert Culler	
PEMISCOT COUNTY	CHAIRMAN	PEMISCOT COUNTY	MEMBER	PEMISCOT COUNTY	MEMBER
Kathy Teachout		Mike Marshall		Chad Bles	
SCOTT COUNTY	SECRETARY	SCOTT COUNTY	CHAIRMAN	SCOTT COUNTY	MEMBER
Hannah Barnett		Pat Eakin		Sande Rudeseal	
STODDARD COUNTY	MEMBER	STODDARD COUNTY	MEMBER	STODDARD COUNTY	MEMBER

### Senior Staff Members

Joel Evans, CCAP

PRESIDENT & CHIEF EXECUTIVE OFFICER

Cheryl Essner

VICE PRESIDENT & CHIEF FINANCIAL OFFICER

Summer Dunker

HABITAT UNIT LEAD

Paula Kinchen, CCAP

EXECUTIVE ADMINSTRATIVE ASSISTANT

Dan Lape

PURCHASING/PROCUREMENT DIRECTOR

Hillary Hamra

HUMAN RESOURCES DIRECTOR

Tara Ruby, CCAP

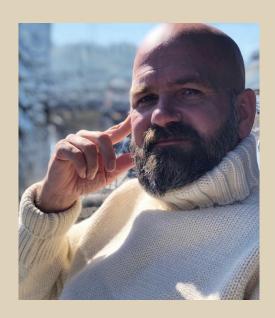
COMMUNITY SERVICE UNIT LEAD

Jessica Yeley

DIRECTOR CHILDREN'S SERVICES

Bill Barker

IT DIRECTOR



# A Letter from Our CEO

In early January 2020, Bill Barker, Tiffany Minnis, and I were at the gate ready to board a flight to attend the National Community Action Partnership Management & Leadership Conference when my phone rang. The caller was our State Association's Executive Director with an urgent warning. The meeting location was experiencing a series of earthquakes, they were all scared, and they were unable to get flights out. "Don't get on the plane!" And with that, 2020 began.

In the early weeks of the year, news of a quickly spreading virus began to catch our attention but we had no way at that point of knowing the impact it would have on our operations in southeast Missouri. Through a pandemic, a polarizing Presidential election, social unrest, and an economic shutdown, we continued to deliver services to the best of our ability. Not only did we maintain, in many ways we improved our ability to meet the needs of those we serve. Our team quickly adjusted from preparing family style meals in head start classroms to preparing bagged meals and educational materials to be picked up in our parking lots. Staff reached out to our families to make sure unmet needs were being met. They used an arsenal of cell phones to speak directly to the families and used social media to share live and pre-recorded content to make sure our children did not fall behind. When the Farmers to Families food distribution program said they could deliver fresh fruits and vegetables, dairy, and some frozen foods as far south as Sikeston, many of our team pitched in to helped this reach the entire service area by off loading the delivery trucks into our trucks and trailers, delivering it to

strategically located Head Start Centers, and distributing it to families in our six counties. Outreach staff quickly developed and refined methods of information and document exchange with our families to ensure social distancing. We mastered virtual meetings and became effective at working from home when necessary. Semper Gumby, "Always Flexible" became the rule of the day. Rules for quarantine, masking, social distancing, screening and testing seemed to change constantly. At DAEOC, we were able to stay ahead of the chaos through great communication internally and externally.

In a discussion with a fellow Community Action Executive Director, she expressed her exhaustion with trying to stay on of the crises 2020 brought as "Decision Fatigue". Many of our agency's leaders suffered Decision Fatigue as we waded through data to ensure we were making the most sound decisions for our programs, for the agency, for our team, and most importantly, for those we serve.

We were able to take advantage of breaks in programming and new funding streams. In 2020, we began a long overdue remodel of much of the operations offices at Portageville and began converting the administrative office building into an Adult Learning Center to open in 2021. In keeping with the Community Action promise "We care about the entire community...", we worked with an investor to rehabilitate a set of century old buildings in a struggling downtown to house our

administrative offices and programmatic training. Opening in stages in 2020 and 2021, the facility will offer a dedicated training platform for our programs and an efficient space for our administrative team.

Seeing a disparity in the level of program utilization between communities with and without a brick and mortar DAEOC location, we designed and sought funding for a mobile outreach office to be deployed to underserved communities and neighborhoods. In these challenging times, the homeless were the least prepared to care for their personal needs. Seeing the growing numbers of homeless and the challenge of serving the entire area, funding was secured for a mobile unit designed to meet the needs of the homeless. Aboard will be resources including food and clothing, case management to help with their individual needs, hot showers and laundry services.

At DAEOC, we took what 2020 had to throw at us. We ended the year better prepared to meet the needs of our communities. We enter 2021 with a lot of unknown but are now better equipped, better trained, and fully resolved to face the challenges.

Joel P. Evans, CCAP

President & CEO

## **Promise**

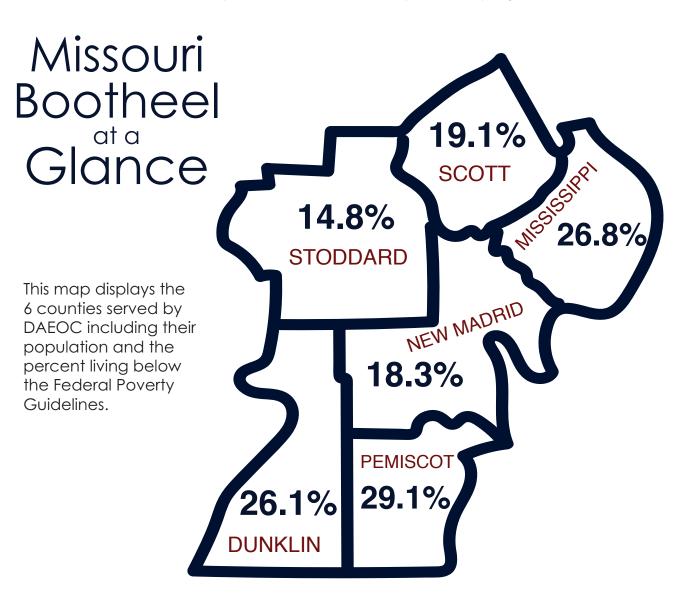
**Community action** changes people's lives, embodies the spirit of **hope**, improves communities and makes America a better place to live. We care about the entire community and we are dedicated to helping people help themselves and each other.

# Our Impact: Who We Serve

# 2020 HHS Poverty Guidelines

PERSONS IN FAMILY OR HOUSEHOLD	48 CONTIGUOUS STATES & D.C.
1	\$12,760
2	\$17,240
3	\$21,720
4	\$26,200
5	\$30,680
6	\$35,160
7	\$39,640
8	\$44,120

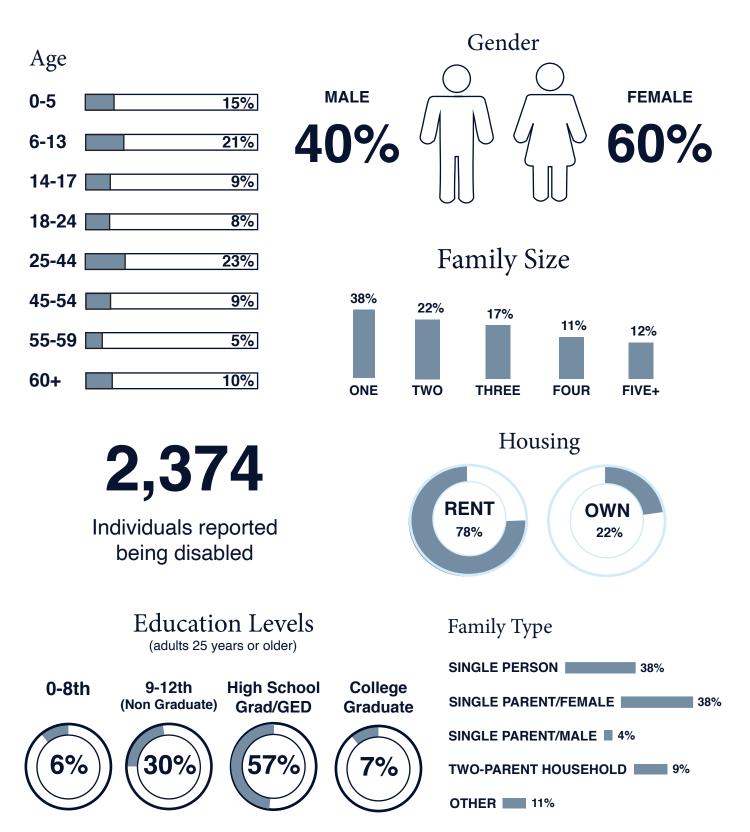
Source: U.S. Department of Health & Human Services, 2019 Poverty Guidelines, www.aspe.hhs.gov



Source: 2020 Missouri Poverty Report

# Program Participant Demographics

In 2020, DAEOC reported services obtained for **10,689** unduplicated individuals and **4,398** unduplicated families with one or more of the following characteristics:



# Mission

The Mission of Delta Area Economic Opportunity Corporation, a **community action** agency, is to **empower** people to make **positive change** in their personal lives, family and community.

# Our Impact: Community Services

### Low Income Heating Energy Assistance Program (LIHEAP)

The LIHEAP program consists of two different programs: Energy Assistance (EA) and Emergency Crisis Intervention Program (ECIP).

Eligibility is based on income, household size, available resources, and responsibility for payment of home energy costs.

- ECIP assists households experiencing an "energy crisis" (i.e. shut off notice or propane tank at 20% or below)
  - Winter ECIP runs from November-May & Summer ECIP from June-September
- EA exists to offset ongoing heating costs from November-March

This program also provides emergency services such as blankets, emergency lodging, furnace/central air repair, window air conditioners, and wood stoves.

LIHEAP assisted

12,961

individuals

LIHEAP assisted

6,939

elderly and/or disabled individuals

### **Ameren Assistance Programs**

### **Keeping Current**

A payment assistance program that helps make paying your energy bill more affordable. It includes a monthly bill credit along with help to reduce the total amount you owe.

85 enrolled in levelized billing

#### Clean Slate

This program helps individuals pay off their past due utility bills.

#### **Dollar More**

This program is funded by voluntary customer and company donations.

**54** prevented disconnection with funds

#### **Community Savers Program**

This program provides air conditioners, LED bulbs and energy efficient kits.

60

air conditoners provided

60

packs of light bulbs provided

### **Community Services Block Grant** (CSBG)

CSBG is a federal, anti-poverty block grant which funds the operations of a state-administered network of local agencies. This network consists of more than 1,000 agencies that create, coordinate, and deliver programs and services to low-income Americans in 99 percent of the nation's counties. CSBG provides the funds to alleviate the causes and conditions of poverty in communities.

Most agencies in the CSBG network are Community Action Agencies (CAAs), created through the Economic Opportunity Act, a predecessor of the CSBG. Community representatoin and accountability are hallmarks of the CSBG network, where agencies are governed by a tri-partite board. This board structure consists of elected public officals, representatives of the low-income community, and appointed leaders from the private sector.

#### 2020 Programs

Life Skills, Targeted Coaching, Making the Grade, Stand Up Step Out of Poverty, Family Support, Cultivating the Delta Leaders of Tomorrow, Back to School Fair, and Emergency Assistance

248

received food assistance

unemployed obtained a job

83

attended life skills classes

children received free school supplies

youth imporved their social/emotional development

received rental assistance

48

received utility assistance

individuals received on the job training

children enrolled in boy scouts earning 20 merit badges

#### **Child Care Food Program**

DAEOC's Child Care Food Program is part of a federal program dedicated to providing nutritious meals and snacks to low-income children at licensed and registered home daycares.

**2,027** children **97** Home Daycare providers

# Our Impact: Habitat

#### **SkillUP Program**

SkillUP is a free program that helps Food Stamp (SNAP) recipients get help with skills, training, and employer connections to get a job (or a better job). SkillUP works with participants to create an individual plan to help reach their goals and start a new career. The SkillUP program can also help with:

- ↑ Aquiring skills through needed workshops

- ↑ Paying for short-term training and

The SkillUP Program is funded by the United States Department of Agriculture (USDA) Food and Nutrition Service (FNS). The program is also funded through the Administration for Children and Families, Temporary Assistance for Needy Families block grant.

participants served

successfully completed a short-term training program

gained employment with self-sufficient wage

### **Emergency Shelter**

Efficiency-style apartments located at our Sikeston outreach office serve as emergency shelter for individuals and families. This is the only shelter in our region that houses families without separating them. They are allowed to stay at the shelter in 30 day increments. If more time is needed to secure employment/and or housing, stay can be extended up to 90 days.

57 individuals received emergency shelter

### **Missouri Housing Trust Fund**

The Missouri Housing Trust Fund facilitates three programs, Rental Assistance, Emergency Assistance, and Housing First.

- -Emergency Assistance: Financially assists individuals and families facing immediate threat of homelessness, stabilizing their housing situation
- -Rental Assistance and Housina First: Provides financial aid to those who are homeless to help obtain safe and affordable housing

163 individuals received emergency rental assistance

56 individuals received housing assistance

### Housing

The Housing program oversees two primary projects: Missouri Housing Development Commission's Home Repair Program (HeRO) and the Bootheel Home Repair program, a Federal Home Loan Bank's affordable housing program.

Our main emphasis is to bring the home up to local and state codes to make the home safer and more livable for those who fall within the income guidelines set by HUD and Missouri Housing Development Commission.

#### **Purpose and Goals**

Repair, rehabilitate, and improve accessibility for the handicapped and disabled as well as reduce the risk associated with lead-based paint, and other health concerns for owner-occupied homes

Bootheel Home Repair Program

- to be eligible, participants must have taken part in Weatherization Assistance Program

#### HeRO

 to be eligible, participants must be elderly and/or have a disability while falling at or below 50% of the poverty line determined by HUD

**34** homes repaired

### **Permanent Housing Program**

The Permanent Supportive Housing program provides financial assistance to homeless and disabled participants. Case Management helps secure and maintain housing. Chosen participants come from the regions Coordinated Enty System where they are selected from the priority list as openings become available.

# BRAVE Domestic Violence Resource Center

The BRAVE Center provides comprehensive shelter services to those women, men and children who are fleeing domestic violence or are experiencing any form of violence in the home. This program is designed to allow the victim to feel safe, reflect upon and determine next steps, and to learn that there are alternatives to returning to an abusive situation.

#### **Purpose and Goals**

Empower battered individuals so they may rebuild their lives to ensure future safety for themselves and their children

**37** 

41

6

women received

children received shelter

men received

#### Weatherization

The Weatherization Assistance Program is the nation's largest residential energy assistance program helping low-income residents with a wide variety of energy efficiency measures including the entirety of the structure, HVAC system, electrical systems, and electric appliances.

#### **Purpose and Goals**

# Limit the costs associated with heating and cooling a home

Each residence receives an energy audit with diagnostic testing, including thermography, to customize the weatherization methods to each particular structure. To be eligible for this program, applicants must have a yearly household income falling 200% below the area median income.

# Our Impact: Children's Services

### **Head Start/Early Head Start Program**

The Head Start/Early Head Start Program has 18 center locations and 2 home based locations in Dunklin, Mississippi, New Madrid, Pemiscot, Scott, and Stoddard counties and a funded enrollment of 1244 children. Of the children that are enrolled in this program, 90% are at or below the Federal Poverty Guidelines or are categorically eligible.

**56** 

Head Start Classrooms

**23** 

Early Head Start Classrooms

48

Children Served at New Madrid EHS Home Based **60** 

Families Served at Hayti EHS Home Based (funded)

# Opportunities for Family Engagement

The program encourages families to take an active role in their child's education and development, partnering with staff to provide input, make decisions, and implement action steps leading to school readiness success.

- Volunteering in the classroom, office, kitchen, on field trips, etc.
- Open and consistent communication with the center staff serving the children
- Campaign and serve in a leader or member role to Policy council or the Center Parent Committees
- Donating classroom supplies
- Continue building school readiness skills and knowledge by accomplishing/ returning take-home activities
- Serving on the Health Advisory Committee or Self-Assessment Team
- Helping plan for Family Meetings and special events with committee members
- Providing input by answering various surveys throughout the year
- Participating in all activities/events including meetings, family events, parent/ teacher conferences, home visits, socializations, and POPs events
- Setting/achieving goals for the child and family
- Learning and utilizing new parenting techniques and skills
- Recruiting children and families by sharing personal success stories with the program

# DAEOC's Efforts to Prepare Children for Kindergarten

#### **Primary Goal**

Help children and families enjoy a smooth and successful transition into Kindergarten

DAEOC Head Start and Early Head Start (HS/EHS) has 29 local education agencies located in the 6 county area. The program accomplishes successful transitions through research-based curriculum, social-emotional strategy implementation, parent education efforts, assessment, and administrative process.

#### **Research Based Curriculums**

#### Curriculums

Head Start Center Based- Scholastic Big Day for Pre-K

Early Head Start Center Based- Creative Curriculum for Infants, Toddlers, and Twos

Early Head Start Home Based- Partnerships for Healthy Baby

- -The central domains include:
- -Approaches to Learning
- -Social and Emotional Development
- -Language and Literacy
- -Cognition
- -Perceptual, Motor, and Physical Development

All curriculums guide growth and development in accordance with the Head Start Early Learning Outcomes Framework Ages Birth to Five. The framework can be found at:

http://eclkc.ohs.acf.hhs.gov/hslc/sr/approach/cdelf

#### **Social-Emotional Strategies**

Through our implementation of Conscious Discipline strategies, children learn to take responsibility for their feelings and actions, to recognize these, and learn appropriate ways to express and manage their feelings at an age-appropriate level. Staff practices emotional regulation and other social skills with children.

#### **Parent Education Efforts**

HS/EHS seeks a positive, supportive relationship with the parents/guardians. Our program offers ongoing parent education opportunities on a variety of topics during home visits, parent/teacher conferences, and family events throughout the year. Parents partake in activities and receive information to ensure their child's transition to kindergarten is successful.

# Head Start/Early Head Start Program Budget Uses

DAEOC's Head Start and Early Head Start Programs ensure the grant budgets are spent on reasonable, necessary, and allowable expenses to provide comprehensive early childhood educational and care services. A significant amount of all budgets are spent to employ approximately 348 staff members to fulfill the program's responsibilities. This includes staff salaries and benefits provided to attract and retain staff.

**Program Operating Expenses** 

Purchase of new buses

Classroom/Office supplies

**Custodial supplies** 

**Rent/Utilities** 

Travel to carry out program operations

Staff development (proper training and qualifications)

Medical, dental, and mental wellness

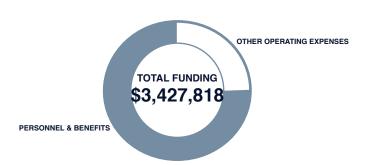
Dental and mental wellness child services expenses as payor of last resort if other resources are not available. These budgetary expenditures are needed to provide quality programming and services.

#### **Proposed 2020 Budget**

# Head Start & Early Head Start NM & EHS HBO NM



#### **Early Head Start Federal**



#### **Head Start & Early Head Start COVID**



#### Early Head Start Federal COVID



#### **Assessment**

The program completes the Scholastic Early Childhood Inventory Assessment of enrolled children 3 times per year for Head Start. Since the Early Head Start is a year round program, the Hawaii Early Learning Profile Assessment is accomplished 4 times per year. Only part of the program year was evaluated due to COVID. Assessment information is shared at parent/teacher conferences. For those children who will be transitioning to Kindergarten, the assessment results for the year are provided to the school at which the child will be attending Kindergarten, so teachers may also be aware of the child's development growth.

#### Early Head Start and Head Start Program School Readiness Goal Progress Assessment Data Results 2019-2020

HS DOMAIN	TIMELINE	EHS SCHOOL READINESS GOAL		ESULT 15-36M	ΓS   36-47M	HS SCHOOL READINESS GOAL		SULT 4 YRS	
Physical Development	Baseline	Children will develop control of large muscles for movement, navigation and balance	26%	82%	80%	Children will develop control of fine motor	1%	18%	49%
	40%		33%	82%	19%		8%	27%	56%
	60%					muscles to hold writing tool with fingers to write			
	80%	and balance				iooi wiii iiiigeis io wiiio			
Social-Emotional Development	Baseline	Children will develop positive relationships and interactions with adults	29%	72%	80%	Children will increase and sustain interactions with others during play	65%	77%	83%
	40%		31%	77%	19%		67%	83%	93%
	60%								
	80%								
Approaches to Learning	Baseline	Children will demostrate interest and curiosity in exploring their envionment	30%	72%	80%	Uses words and concepts that describe what they are thinking	62%	81%	83%
	40%		32%	76%	19%		63%	84%	90%
	60%								
	80%	envrionment							
Language & Literacy –	Baseline	Children will begin to use oral language for conversations and communications	14%	35%	80%	Children will learn and		9%	24%
	40%		09%	45%	19%	identify letters of the	6%	21%	37%
	60%					alphabet			
	80%								
Cognitive & General Knowledge	Baseline	Children will learn and begin to use math concepts during experiences	12%	46%	80%	Children will use math concepts to count,	1%	9%	27%
	40%		16%	48%	22%		3%	13%	39%
	60%					compare, and identify patterns			
	80%	CAPCHICUGG				pulletitis			

### Office of Head Start Triennial Monitoring

The most recent Program Review was completed during 2019 by the Office of Head Start (**OHS**). The Review team was diligent to ensure compliance for all service areas and systems of the Head Start Performance Standards (45 CFR 1301-1311).

The final report from the OHS received in 2019 stated that "Based on the information gathered during this review, your Head Start program was found to have met the requriements of all applicable Head Start program performance standards, laws, regulations, and policy requirements."

# Fiscal Summary

### **Single Audit Act**

An annual audit of DAEOC's fiscal operations is performed in accordance with the Office of Management and Budget Uniform Guidance 2 CFR Part 200 to ensure that public funds have been used in accordance with grant and contract requirements. The 2020 A-133 audit field work began in May and was finished in August. A report will be presented to the board for review and approval. The approved audit will be available for viewing at DAEOC's Administrative Office in Sikeston, Missouri. No details are available at this time.

	2020 Audited F	inancials	2019 Audited Financials		
Grant Revenue- Federal	\$21,704,234.47	% of total Revenue	\$20,179,387.00	% of total Revenue 86%	
Grant Revenue- State	\$524,213.58	2%	\$977,828.41	4.2%	
Grant Revenue- Other	\$319,859.63	1%	\$172,503.11	1%	
General Revenue	\$0.00	0%	\$8,000.00	0.03%	
Fee Income- RTO	\$110,395.23	0.00%	\$54,521.45	0.00%	
Housing Rent	\$527,003.79	2.2%	\$516,447.98	2.3%	
Contributions	\$0.00	2%	\$436,505.75	2%	
Reimbursements/Carry Forwards	\$63,666.81	0.00%	\$232,889.74	1%	
Interest Income	\$4,333.43	0.00%	\$6,047.75	0.03%	
Other Income	\$204,203.31	0.00%	\$64,987.21	0.00%	
In-Kind Revenue	\$823,283.46	3%	\$782,402.76	3%	
Gain on Disposal of Fixed Assets	\$59,625.88	0.00%	\$10,697.76	0.00%	
Total Revenues Total Expenses	\$24,340,819.59 \$23,375,986.88	100%	\$23,455,561.00 \$22,618,568.15	100%	

DAEOC's 2020 fiscal year revenues increased by \$885,258.59 and expenses increased by \$757,418.73 respectively over 2019 totals. Grant funds are used in the six (6) counties of the Bootheel served by DAEOC.

# **DAEOC Contact Information**

#### **Central Office Complex**

99 Skyview Road Portageville, MO 63873 Phone: 573-379-3851 Fax: 573-379-5935

#### **Sikeston Administrative Office**

104 W Center St Sikeston, MO 63801 Phone: 573-931-8400 Fax: 573-931-8409

#### **Sikeston Training Center**

203-205 N New Madrid St Sikeston, MO 63801 Phone: 573-931-8400 Fax: 573-931-8409

#### Family & Community Development Department

#### Malden Outreach

#1 Town Square Malden, MO 63863 Phone: 573-276-2639 Fax: 573-276-6090

#### **Homeless Services**

820 Anderson Sikeston, MO 63801 Phone: 573-471-6014 Fax: 573-471-4468

#### Portageville Outreach

99 Skyview Road Portageville, MO 63873 Phone: 573-379-3442 Fax: 573-379-5988

#### Outreach 24/7

After Hours & Weekend Emergency Assistance Phone: 573-379-5688

#### Sikeston Outreach

620 S Kingshighway Sikeston, MO 63801 Phone: 573-471-4114 Fax: 573-471-0439

#### Hayti Outreach

812 E Washington St Hayti, MO 63851 Phone: 573-359-1030 Fax: 573-359-9933

#### **Children Services Department**

# Head Start Centers Bell City Head Start

25925 Spear Street Bell City, MO 63735 Phone: 573-733-4244 Fax: 573-733-9019

#### Caruthersville Head Start

710 East 18th Street Caruthersville, MO 63830 Phone: 573-333-4536 Fax: 573-333-0241

#### Chaffee Head Start

611 North Main Chaffee, MO 63740 Phone: 573-887-6220 Fax: 573-887-6635

#### Charleston Head Start

711 East Commercial Charleston, MO 63834 Phone: 573-683-4300 Fax: 573-683-6631

#### **Dexter Head Start**

1124 North Outer Road Dexter, MO 63841 Phone: 573-624-8876 Fax: 573-624-1475

#### East Prairie Head Start

115 North Lincoln East Prairie, MO 63845 Phone: 573-649-5005 Fax: 573-649-9298

#### Kennett Head Start

1100 Homecrest Kennett, MO 63857 Phone: 573-888-4096 Fax: 573-888-5339

#### Malden Head Start

507 Arnold Avenue Malden, MO 63863 Phone: 573-276-3678 Fax: 573-276-5601

#### Parma Head Start

210 West Main Street Parma, MO 63870 Phone: 573-357-5243 Fax: 573-357-5291

#### Portageville Head Start

801 King Avenue Portageville, MO 63873 Phone: 573-379-5419 Fax: 573-379-3573

#### Puxico Head Start

150 South Hickman Puxico, MO 63960 Phone: 573-222-2434 Fax: 573-222-3877

#### Sikeston Head Start

115 S. West Street Sikeston, MO 63801 Phone: 573-471-8320 Fax: 573-471-6196

#### Steele Head Start

509 Beasley Steele, MO 63877 Phone: 573-695-2394 Fax: 573-695-4085

#### Early Head Start Centers

Fax: 573-717-1194

Kennett Early Head Start 918 Compress Road Kennett, MO 63857 Phone: 573-717-1193

#### Sikeston Early Head Start

123 Arthur Street Sikeston, MO 63801 Phone: 573-472-6333 Fax: 573-472-6343

#### Early Learning Centers (Head Start & Early Head Start) Hayti Early Learning Center 310 South Pemiscot Street

Hayti, MO 63851 Phone: 573-359-6400 Fax: 573-359-6401

#### New Madrid Early Learning Center

801 North Main Street New Madrid, MO 63869 Phone: 573-748-7932 Fax: 573-748-7760

#### Senath Early Learning Center

206 East Hornbeck Street Senath, MO 63876 Phone: 573-738-2356 Fax: 573-738-2399

# Home Based Programs

#### Hayti Home Based EHS 315 East Broadway Hayti, MO 63851

Phone: 573-359-0010 Fax: 573-359-0551

## New Madrid Home Based FHS

445 Main Street New Madrid, MO 63869 Phone: 573-748-7722 Fax: 573-748-7723 Delta Area Economic Opportunity Corporation 104 W Center St Sikeston, MO 63801

# Empowering people to make positive change



www.daeoc.com

